

HOW MONEY & MARKETS REALLY WORK

KYLA SCANLON

In *This* Economy?

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Kyla Scanlon



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Contents

DEDICATION
FOREWORD
INTRODUCTION

THE VIBE ECONOMY

CHAPTER 1 The Economic Kingdom

The Kingdom

Vibes Are the Economy

CHAPTER 2 The Vibe Economy

Moods and Markets

The Economic Circle of Life

<u>Fueling Feelings</u>

<u>Vibe-ology and Emotion Economy</u>

The Uncertainty Cake

Economic Mood Rings

HOW MONEY WORKS

CHAPTER 3 The Weird World of Money

The Weird World of Money

Dollars and Sense: What Makes Money, Money?

Through the Ages: The Evolution of Money

The American Currency Story: Revolution to Recognition

CHAPTER 4 The Mechanics of Modern Money

The Banking Blueprint

Fractional Reserve Banking

The Art of Lending

Decoding Bank Balance Sheets

The Invisible Sheriff

<u>How Banks Hedge Risk</u>

How Banks Can Fail

The Dollar's Reign

Rethinking the Dollar

Final Thoughts

PART III HOW MONEY IS MEASURED

CHAPTER 5 Supply and Demand

Introduction to Supply and Demand

The Economics of Banana Bread

Supply Chains

<u>Semiconductors</u>

Used Cars

Eggflation: When Eggs Come in Short Supply

Beyond Mechanics and into Policy

Making Supply Chains Better

CHAPTER 6 GDP and the Economy

Measuring GDP

Consumption

Investment

Government Purchases

Net Exports

The Gingerbread Yeti Economy

Debt-Fueled Growth

What Does GDP Really Mean?

Growth at Any Cost

Looking to the Future

CHAPTER 7 Commodities

Globalization and Commodities

External Factors and Commodities

Oil

Gas Prices

Metals

The Rise of U.S. Shale Oil Production

The Rise of Renewables

Artificial Intelligence and Commodities

CHAPTER 8 Inflation

Types of Flation

Measuring Inflation

The Consumer Price Index: The People's Inflation

Personal Consumption Expenditures: The People's Inflation,

But for the Fed

The Producer Price Index: Inflation for Businesses

The Inflation Pizza

<u>Inflation Expectations</u>

Causes of Inflation

#1 Price Hikes

A QUICK PROFIT EXPLAINER

#2 The State of the Labor Market

#3 Globalization

#4 Energy Markets

Other Types of Flations

Deflation

Hyperinflation

CHAPTER 9 The Labor Market

What Is the Labor Market?

Key Labor Market Metrics

The Unemployment Rate

The Labor Force Participation Rate

<u>Surveys and Measurements</u>

Wages

The Minimum Wage

The Skewed Way We See Wage Growth

The International Impact of Low Wages

How We Value Work

Worker Power

<u>How Can the Labor Market Be Improved?</u>

Immigration

Parental Leave and Disability Policies

<u>Rethinking Ownership</u>

Building

CHAPTER 10 The Housing Market

The American Dream

The Housing Cycle Is the Business Cycle

How to Buy a House

Mortgage Rates Over the Past Two Years

Well, Why Don't We Have Enough Homes? Housing in Other Countries Fixing the Problem

CHAPTER 11 Stock Market

What Are Markets?

Risk Types in Markets

Stock Market versus Economy

Valuation Example

Exchange-Traded Funds

Is BlackRock Running the World?

Index Providers

Passive versus Active

The Stock Market Is Seven Companies

Efficient (and Inefficient) Markets

What Happened in 2021?

Why Did Markets Become a Meme?

CHAPTER 12 Bond Market

The Bond Market

What Are Bonds?

Bonds Between Friends

Bond Ratings

High-Yield Friend

Treasury Bills, Notes, and Bonds

Treasury Market

Markets as Vibe Reflectors

CHAPTER 13 Cryptocurrency

The Cryptocurrency Narrative

Nonfungible Tokens

<u>Is Dogecoin Alive or Dead?</u>

FTX

Where Crypto Went Wrong

CHAPTER 14 Recessions

Recessions and Economic Downturns

The Semantics of a Recession

What Does a Recession Look Like?

Historic Recessions

2008 Recession

2020 Recession

Zombie Companies

The Vibecession

The Benefits of Recessions

HOW MONEY MOVES

CHAPTER 15 Fiscal Policy

What Is Fiscal Policy?

What Does the Government Spend Money On?

Taxes

Bonds

The Debt Ceiling

The United Kingdom Shows That Fiscal Policy Is an Art

Lessons from the Eurozone

Can the Government Survive?

Fiscal Policy Is Good, Actually

CHAPTER 16 Monetary Policy

What Does the Fed Do?

How Do the Fed's Tools Work?

Reserve Requirements

Open-Market Operations

Repo Agreements

TYPES OF REPO AGREEMENTS

The Discount Rate

The Fed Funds Rate

Being a Central Bank Is About Belief

Monetary Policy in 2020

Fed Cred

CHAPTER 17 The Federal Reserve

Who Started the Fed?

How Does the Federal Reserve Work?

Board of Governors

Federal Open Market Committee (FOMC)

Federal Reserve Banks

The Chair of the Board

The Fed's Narrative

Narrative Creation

Resistance to the Narrative

The Fed's Mountain

The 1970s

Volcker in 2022

2 Percent Target

How the Fed Deals with Markets

The Fed and the Labor Market

Navigating the Fog

PART V

THEORIES, PROBLEMS, AND OPPORTUNITIES

CHAPTER 18 Old Guy and New Theories

Classical Economics

Keynesian Economics

Monetarism

New Growth Theory

Other Theories

CHAPTER 19 Problems

How to Give Up

The State of the American Dream

Economy and Mental Health

The Shifting Nature of Work

Demographics

When Systems Fail

Your Eyeballs Are Dollar Signs

Social Media Makes It Worse

<u>Media Literacy Crisis</u>

Media, Nostalgia, and Consumerism

Things Are All the Same Now

What GME Really Meant

Economic Inequality and Cooperation

CHAPTER 20 Opportunities

Healthcare

Immigration

Housing

Education

<u>Clean Energy</u>

The Abundance Mindset

<u>ACKNOWLEDGMENTS</u>

NOTES

<u>INDEX</u>

ABOUT THE AUTHOR

To Mom, Dad, Ryan, Moo, and everyone who has believed in me

Foreword

By Morgan Housel

here are more than two hundred million businesses in the world. Five hundred trillion dollars of financial assets.

One hundred trillion dollars of GDP.

There are almost two hundred countries, thousands of cultures and norms.

With eight billion people in the world, a rough calculation shows there are about two tons of pure serotonin careening through the global economy right now.

Economists try in earnest to model all of this in Excel.

The global economy is wildly complex. You can imagine how hard it is for anyone to wrap their head around it.

Keep that in mind and realize that there are two topics that apply to everyone in life, no matter who you are, where you live, or what you do: health and money. It doesn't matter if you aren't interested in those topics; those topics *are interested in you*.

When the global economy is infinitely complex, and it is fundamental to everyone's life, you get some problems.

Which is a good way to describe modern economic history: "We've had some problems."

In the past century we, as a society, have made incredible strides in medicine, engineering, and information technology. Experts in these fields one hundred years ago would not recognize today's world. We have gotten so, so much better.

But finance? Economics? It's hard to see the progress, even if you squint.

Are we better at predicting recessions than we were a century ago?

Are individuals better at managing money than their grandparents were?

It's not at all clear. Actually, I take that back. It's *quite clear* that we are not.

Average household incomes adjusted for inflation have increased by more than a third in the last generation. But a recent survey showed more than 70 percent of American households are stressed about their finances. More than 60 percent live paycheck to paycheck. Some of the most dominant financial stories of the last twenty years have been: How dumb we've been buying tech stocks, how dumb we've been buying real estate, how dumb we've been buying crypto, and how easy it is to steal people's money.

This maze of confusion doesn't just affect individuals. It extends to the broader economy.

The Economist magazine—truly one of the best financial publications in the world—publishes a special edition each January that previews the year ahead.

Its year-ahead preview published in January 2020 does not say a single word about covid-19.

Its year-ahead preview published in January 2022 does not say a single word about Russia invading Ukraine.

Its year-ahead preview published in January 2023 does not say a single word about Hamas attacking Israel.

That's not a criticism, because the editors from *The Economist* could not have known about those events when the editions went to print. The events were anywhere from a few weeks to several months away from coming into our lives. But it highlights how massively difficult it is to

wrap your head around how this behemoth called the global economy works, where it's going, and how we can all learn to live with it.

—

Why is it that we've become so much better at things like engineering and physics, but not economics?

There could be all kinds of answers to that question, but a big one is that economics is one of the few fields that requires equal parts precise technical knowledge and an appreciation for how messy, flawed, emotional, and irrational people can be.

Money—personal finance, investing, and economics—is typically taught as a math-based field, where you take the data and plug it into a formula and out pops an answer. Not just *an* answer, but *the* answer. Iron laws, like in physics.

The problem when thinking like this is that in theory people should do what the economic laws tell them to do, but in reality they are impatient, misinformed, bad at math, hungry, irritable, short-sighted, guided by incentives, and a slew of other unavoidable characteristics that create a mile-wide gap between theory and reality.

And that's why I'm so excited about the book you're holding.

There are quite a few people who understand the technical details of the economy. There are many who understand the human side of how people make decisions with money.

There aren't many who understand both. Kyla Scanlon is one of them.

I came across Kyla years ago, when she made short videos about the economy that were as funny as they were informative. It was instantly apparent that she had not only mastered the technical details of how the economic machine works; she could also explain it in a way that had so much empathy for the human side of this field.

Her work exploded in 2022 when she coined the term "vibecession" to describe a situation in which the economy was technically okay but people still felt glum about it, and their vibes could become a self-fulfilling prophecy. It's a perfect example of understanding the gap between the chalkboard and the real world.

Let me tell you: Roughly o percent of economic PhDs understand that gap, and exactly o percent can explain it like Kyla can.

Introduction

hat do we really need to know about how the economy works?

The answer is pretty simple. Most of it is intuitive, even if it doesn't seem so.

Honestly, it might be for the best if you can't remember a thing your teacher said about monetary policy, since our normal ways of thinking about the economy bake in untested assumptions, "the way we've always done it" models, and a troubling disconnect between theory and the concerns of real people.

I know the last few years of economic news have been...disorienting. Reality feels almost like a dream state. That's because the algorithms controlling our news feeds reward alarmism over objectivity, and the Fed—and all other central banks, for that matter—purposefully speaks in vague, wordy language—known as Fedspeak, defined by the economist Alan Blinder as "a turgid dialect of English"—in an attempt to stop the markets from overreacting, and with the unfortunate side effect of confusing everyone.

In other words, the headlines are served to us with a nice topping of whipped cream: fluff and froth exacerbating each and every issue so we become as reactive and worried and *mad* as possible. After all, the key to capturing clicks is convincing people that you have the answers to their questions—that you hold the proverbial key to all the solutions. If you can overcomplicate simple things loudly, people will pay attention.

Economic literacy *for all* has been my mission since high school, when I dabbled in options trading and wrote about it for my first blog, Scanlon on Stocks. After majoring in finance, economics, and data analytics in college, I worked in asset management at Capital Group, conducting macroeconomic analysis and modeling investment strategies. But I found myself spending more and more time making videos and writing my newsletter, trying to connect the dots between what's happening and why for everyone out there sweating over the hypersensationalized, jargon-filled economic headlines.

This book is for anyone who wants to understand how the economy works and their role in it, anyone trying to make sense of the way monetary policy plays games with their bank account balance, anyone wondering why borrowing money is expensive and how a downturn could impact their home buying opportunities, anyone intimidated by the terrible terminology and dusty theories, and anyone who's ever looked outside their window into the world beyond and said, "Hmm, what really is going on out there?"

You might have scratched your head over questions such as:

- Is our high (and constantly increasing) national debt really a threat?
- Is money just a meme?
- What is a "mild" recession, exactly?
- What are Fed cred, Fed flexing, and Fedspeak?
- If many companies are earning record profits, why are they passing costs on to consumers?
- What are the behavioral pushes and pulls that make economies work?

When you become an informed economic citizen, you become aware not only of how economic problems and concerns affect you but also how you can benefit from those problems and concerns.